Challenges to science policy and its evaluation in small and catching-up countries: experiences from the Estonian science system

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# Background

- Funded by the European Social Fund through the Research and Innovation Policy Monitoring Programme.
- To assess (policy analysis):
- a) how do science funding instruments affect research groups (inputs, processes, outputs/outcomes)?
- b) how have the orientation towards excellence and socio-economic relevance been balanced?
- in the fields of: ICT, biotechnology, energy technologies and *cleantech*

#### Estonian context (1)

- **Policy ideology**: predominantly linear view of science and innovation with gradual (EU's structural funds financed) emergence of attempts at systemic steering
- 1990s targeted funding (project and personal)
- 2001 centers of excellence (EU funded since 2008)
- 2004 competence centers (for technology development) (EU funded)
- 2005 baseline funding (for universities)
- from 2010 national R&D programs (EU funded)
- 2012 targeted funding reformed into institutional grants (6 year 'projects')

## Estonian context (2)

- Funding ideology: excellence-based (external peerreview), competitive (open calls), project-based (no substantive institutional funding)
- Science system: based on bottom-up financed research groups (university research staff based on temporary contracts – 3-5 years – depending on project funding success) with highly fragmented funding
- Economic system: integrated into Scandinavian innovation and production networks (based on lowcost advantages) with weak domestic demand for science and R&D → importance of public sector demand

#### Economic impact of public science

- Framework based on SPRU (Salter and Martin), etc:
- **Supply-driven**: increasing the stock of useful knowledge (incl. publications, new scientific instrumentation, methodologies etc)
- Middle-ground: skilled graduates (workforce) and inter-sectoral networks (university-academia cooperation etc)
- **Demand-driven**: commercialization (private gain) and solving complex social problems (public gain/value)

# Methodology

- Mapping of research groups
- ... network analysis in a fragmented project-based research system
  ... matching of research groups and funding sources
  ... challenges of determining input-output linkages and impacts of specific instruments
- Semi-structured interviews (35 research group leaders; university R&D and finance departments)

## Main findings (1)

- Three logics in research groups
- fundamental RQ (1) → applied RQ (2) ---> practical problem-solving (3)
   ... e.g. some groups in physics, chemistry, biology
- fundamental RQ (2) ← → applied RQ (1) ---> practical problem-solving (3)
   ... majority of research groups
- ... since 1990s systemic move away from practical problem solving
- fundamental RQ (3) <--- applied RQ (2)  $\leftarrow \rightarrow$  practical problem-solving (1)
- ... e.g. especially groups in technology-related fields (e.g. oil shale & traditional energy technologies; electrical engineering)
- ... last category of groups lacks stable funding (paradoxically may be most relevant for short-term domestic demand)  $\rightarrow$  eroding capacities
- ... difficulties in obtaining competitive funding (excellence criteria) and the impact of rhetorical convergence (e.g. between material sciences and energy technologies; biotechnology and health)

# Main findings (2)

- Typology of research groups predominantly financed by:
- national excellence-oriented projects
- foreign excellence-oriented projects
- national teaching funds
- applied public and/or private projects
- excellence-based bottom-up funding + fragmentation of instruments = concentration of resources in the top groups + 'long tail' of conventional performance laggards (scientists as entrepreneurs)

#### Main findings (3)

- Main 'systemic failures' of the system  $\rightarrow$  limited strategic steering:
- ... no substantive extinction of 'weaker' groups
- ... limited space for launching new/interdisciplinary research streams/projects
- ... weak and fragmented support for public and private demand based research
- ... little policy space for other actors (i.e. universities) to rectify these failures
- → But, policy space for demand-based rationalization of policy reforms (instruments, non-excellence-based public funding):
- ... clarifying public demand (socio-economic issues) ... and supporting the development of private demand

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